

CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements of the Canadian Opera Company (“COC”) include the results for the fiscal year ended June 30, 2020 of both COC and Canadian Opera House Corporation (“COHC”). COHC is an affiliated charitable organization controlled by the COC. COHC owns and operates the Four Seasons Centre for the Performing Arts, the performance space for both the COC and The National Ballet of Canada. We believe that the presentation of consolidated financial information provides our stakeholders with the most meaningful and holistic view of the total operations and financial position.

CONDENSED CONSOLIDATED BALANCE SHEET

As at June 30 (in thousands)

Assets	2020	2019
Current Assets		
Cash and cash equivalents	\$ 1,261	\$ 365
Accounts receivable	4,465	4,274
Due from Canadian Opera Foundation	—	563
Other	454	926
	<u>6,180</u>	<u>6,128</u>
Accounts Receivable, long-term portion	25	550
Investments, fair value	2,434	2,679
Capital assets, net	123,410	126,809
Other	1,018	1,579
	<u>\$ 133,067</u>	<u>\$ 137,745</u>

Liabilities and Net Assets

Current Liabilities		
Bank debt	\$ —	\$ 1,960
Accounts payable and accrued liabilities	1,665	2,060
Deferred revenue	6,609	5,451
	<u>8,274</u>	<u>9,471</u>
Deferred revenue, long-term portion	1,069	388
Deferred capital contributions	95,142	98,627
Internally restricted net assets	35	99
Operating net assets	28,547	29,160
	<u>\$ 133,067</u>	<u>\$ 137,745</u>

CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS AND NET ASSETS

For the years ended June 30 (in thousands)

Revenue	2020	2019
Fundraising	\$ 8,062	\$ 10,025
Bar, event, parking, and rental	7,455	9,110
Box Office, tours and concerts	5,659	8,040
Government grants	6,351	6,185
Contributions from Canadian Opera Foundation	1,400	4,468
Other	366	852
Amortization of deferred capital contributions		
Four Seasons Centre	3,401	3,401
Other capital assets	401	445
COVID-19 Government subsidies and insurance proceeds	4,362	—
Total Revenue	<u>\$ 37,457</u>	<u>\$ 42,526</u>
Expenses	\$ 14,297	\$ 17,147
Production	5,080	4,261
General and administrative	4,292	5,683
Bar, event and parking	3,658	3,948
Facilities	2,722	2,203
Advancement	2,191	2,561
Other	877	522
Ensemble Studio Program	673	733
Education	359	450
Depreciation of capital assets		
Four Seasons Centre	3,401	3,401
Other capital assets	584	671
Grants to Canadian Opera Foundation	—	940
Total expenses	<u>38,134</u>	<u>42,520</u>
Operating deficiency	(677)	6
Transfer from internally restricted net assets	64	72
Donation of art	—	525
Net change in operating net assets	<u>64</u>	<u>603</u>
Operating net assets, beginning of year	<u>\$ 29,160</u>	<u>\$ 28,557</u>
Net assets, end of year	<u>28,547</u>	<u>29,160</u>

Canadian Opera Foundation FINANCIAL STATEMENTS

Canadian Opera Foundation (the “Foundation”) is a charitable organization that is independent of the Canadian Opera Company. The Foundation acquires, holds in trust and applies funds to assist in the development of opera for the benefit of the COC. Accordingly, these funds are not included in the accounts and financial statements of the COC. The audited market value of the net assets held by the Foundation as at December 31, 2019, totalled approximately \$42,357,000. The following sets out the statements of financial position, as well as of revenue and expenses, for 2018 and 2019.

STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands)

Assets	2019	2018
Miscellaneous receivables	\$ 105	\$ 100
Investments	42,333	39,718
	<u>\$ 42,438</u>	<u>\$ 39,818</u>

Liabilities and Fund Balances

Accounts payable and accrued liabilities	\$ 81	\$ 78
Fund balances	42,357	39,740
	<u>\$ 42,438</u>	<u>\$ 39,818</u>

STATEMENT OF REVENUE, EXPENSE AND FUND BALANCES

As at December 31 (in thousands)

Revenue	2019	2018
Investment income (loss)	\$ 5,656	\$ (1,218)
Donations and bequests	642	1,733
	<u>\$ 6,298</u>	<u>\$ 515</u>
Expenses		
Investment and counsel fees and services	\$ 277	\$ 288
Administration	14	15
	<u>291</u>	<u>303</u>
Net revenue before grants	6,007	212
Grants to Canadian Opera Company and individuals	3,390	3,402
Excess (deficiency) of revenue over expenses	<u>2,617</u>	<u>(3,190)</u>
Fund balances beginning of year	39,740	42,930
Fund balances, end of year	<u>\$ 42,357</u>	<u>\$ 39,740</u>